

# ANNUAL CORPORATE GOVERNANCE STATEMENT

Name of entity: CTG Fibersway International Limited, (the "Company")

ACN / ARBN: 622 412 186

Reporting period: 1 January 2022 to 31 December 2022, (the "Reporting Period")

Principle No.	Recommendation	Compliance or Reason for Non-compliance
1.1	<p>A listed entity should disclose:</p> <ul style="list-style-type: none"> <li>(a) the respective roles and responsibilities of its board and management; and</li> <li>(b) those matters expressly reserved to the board and those delegated to management.</li> </ul>	<p><b>The Company does not comply in full with this Recommendation.</b></p> <p>The Company recognises that the overall responsibility of the board is to represent and advance shareholders' interests and protect all stakeholders' interests. Given the current size of the Company, the board, and the scale of the Group's operations, the board has yet to adopt a formal board charter formally. The board will continually review the need for a board charter and adopt it when needed.</p>
1.2	<p>A listed entity should:</p> <ul style="list-style-type: none"> <li>(a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a director; and</li> <li>(b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.</li> </ul>	<p><b>The Company complies in full with this Recommendation</b></p> <p>The board will conduct appropriate checks before appointing a person or putting a candidate forward to security holders for election as directors. All material information in the board's possession will be set out in explanatory notes accompanying notices of general meetings where security holders will vote on appointments of directors.</p>
1.3	<p>A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.</p>	<p><b>The Company complies in full with this Recommendation</b></p> <p>Each director must sign a letter of appointment setting out the terms of their appointment. Senior executives are employed full-time and have signed employment contracts under the relevant labour laws of China.</p>
1.4	<p>The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.</p>	<p><b>The Company complies in full with this Recommendation.</b></p> <p>The chair and each board member have free access to the company secretary. The company secretary is also authorized to communicate any issue or raise any concern directly with the chair and any board member as necessary.</p>
1.5	<p>A listed entity should:</p> <ul style="list-style-type: none"> <li>(a) have a diversity policy which includes requirements for the board or a relevant committee of the board to set</li> </ul>	<p><b>The Company does not comply in full with this Recommendation.</b></p> <p>The board supports workplace diversity, including gender diversity but considers that the</p>

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	<p>measurable objectives for achieving gender diversity and to assess annually both the objectives and the entity's progress in achieving them;</p> <p>(b) disclose that policy or a summary of it; and</p> <p>(c) disclose as at the end of each reporting period the measurable objectives for achieving gender diversity set by the board or a relevant committee of the board in accordance with the entity's diversity policy,</p> <p>and its progress towards achieving them and either:</p> <p>(1) the respective proportions of men and women on the board, in senior executive positions and across the whole organisation (including how the entity has defined "senior executive" for these purposes); or</p> <p>(2) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.</p>	<p>Company is not of the size or maturity to justify a formal diversity policy. The board's priority has been to ensure that its members have the appropriate experience and skills to manage the Company at its early stages of operations rather than focusing on gender and other diversity factors.</p>
1.6	<p>A listed entity should:</p> <p>(a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and</p> <p>(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.</p>	<p><b>The Company complies in full with this Recommendation.</b></p> <p>The Company has a practice and a process of periodically evaluating the performance of the board (collective self-appraisal) and individual directors (peer review by other board members). This review will be done at the end of each financial year at the same time the board meets to approve its financial statements for that financial year.</p> <p>For the financial period ended 31 December 2022, the Company conducted a performance evaluation under this process.</p>
1.7	<p>A listed entity should:</p> <p>(a) have and disclose a process for periodically evaluating the performance of its senior executives;</p>	<p><b>The Company complies in full with this Recommendation.</b></p> <p>The board will meet at least annually to review the performance of executives. The senior</p>

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	and	executives' performance is assessed against the performance of the Group as a whole.
	(b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	The first financial period of the Company was for the period ended 31 December 2022. The Company carried out a performance evaluation under this process.
2.1	The board of a listed entity should:	<b>The Company does not comply in full with this Recommendation.</b>
	(a) have a nomination committee which:	The board considers that the Company is currently not of a size to justify the formation of a nomination committee. The board reviews the skill base and experience of existing directors to identify attributes required in new directors. Where appropriate, independent consultants will be engaged to identify possible new candidates for the board either as an addition to the board to supplement its current skills and experience or as part of succession planning.
	(1) has at least three members, a majority of whom are independent directors; and	
	(2) is chaired by an independent director,	
	and disclose:	
	(3) the charter of the committee;	
	(4) the members of the committee; and	
	(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	
	(b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively.	
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills and diversity that the board currently has or is looking to achieve in its membership	<b>The Company does not comply in full with this Recommendation.</b>
		The board considers that based on the Company's current size and scale of operations, its current composition has the appropriate level of experience and skills to manage the Company. As the Company grows in scope and scale of operations, the board will assess its current skills matrix, the skills matrix it seeks to achieve, and

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2.3	<p>A listed entity should disclose:</p> <p>(a) the names of the directors considered by the board to be independent directors;</p> <p>(b) if a director has an interest, position, association or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position, association or relationship in question and an explanation of why the board is of that opinion; and</p> <p>(c) the length of service of each director.</p>	<p>what actions it needs to take to achieve that target.</p> <p><b>The Company complies in full with this Recommendation.</b></p> <p>As of the date of this Corporate Governance Statement, the board comprised of the following persons:</p> <p>SHENG Zejun (Richard) Managing director and chairman on the board Date first appointed: 20 November 2017 Date last elected: 14 May 2019 # As managing director, he is not subject to re-election under article 19.2.</p> <p>SHENG Yanjun (Angel) Executive director Date first appointed: 20 November 2017 Date last elected: 25 May 2022</p> <p>HU Yuxing (Paul) Independent director Date first appointed: 20 November 2017 Date last elected: 6 August 2021 #Subject to re-election at the next AGM</p> <p>HU Yuxing (Paul), the independent director, has no an interest, position, association or relationship of the type described in Box 2.3.</p>
2.4	A majority of the board of a listed entity should be independent directors.	<p><b>The Company does not comply in full with this Recommendation.</b></p> <p>The board currently comprise two executive directors and one independent director. The board considers that the minimum number of executive directors required to function effectively is two, one to oversee the manufacturing and marketing functions of the Group's business and another to oversee the finance, administration, legal and compliance functions. Complying with this Recommendation will require the Company to appoint two additional independent directors, which will increase the size of the board to five members. The board considers that the Company's current size and the scale of operations do not justify having such a large board when the board's functions can be performed adequately by a three-member board. As the Company grows in scope and scale of operations, the board will</p>

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		<p>assess whether there is a need to expand the board by inviting persons with the right skill sets to join the board as independent directors.</p>
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.	<p><b>The Company does not comply in full with this Recommendation.</b></p> <p>Currently, the board's chairman is SHENG Zejun (Richard), who also performs the functions of a CEO. The board considers that it is in the Company's best interest because currently, the Group is at a stage of growth which requires the full leadership of SHENG Zejun (Richard), and this is best achieved with him performing both these roles together.</p>
2.6	A listed entity should have a program for inducting new directors and provide appropriate professional development opportunities for directors to develop and maintain the skills and knowledge needed to perform their role as directors effectively.	<p><b>The Company complies in full with this Recommendation.</b></p> <p>The board has put in place a program where all new directors will be assessed by the Company's nominated adviser as to the extent of their awareness of their responsibilities as a director of a company which is listed on NSX, and where such awareness is insufficient, to undergo such training or induction as may be recommended by the nominated adviser.</p> <p>The present members of the board are aware of their responsibilities to develop and maintain the skills and knowledge needed to perform their role as directors effectively and, if so requested by a director, the Company will bear reasonable costs and expenses of any continuing education program or course which a director may request to attend.</p> <p>Finally, the board intends to appoint only as director a person with the necessary skills and knowledge to perform their intended role and who is aware of their responsibility for their continuous education.</p>
3.1	<p>A listed entity should:</p> <p>(a) have a code of conduct for its directors, senior executives and employees; and</p> <p>(b) disclose that code or a summary of it.</p>	<p><b>The Company does not comply in full with this Recommendation.</b></p> <p>The Company still needs to adopt a Code of Conduct formally. However, every director, senior executive and employee is aware of their responsibility to act ethically and strictly comply with the spirit and letter of all laws and regulations of countries in which the Group carry on business.</p>

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4.1	<p>The board of a listed entity should:</p> <p>(a) have an audit committee which:</p> <p>(1) has at least three members, all of whom are non- executive directors and a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director, who is not the chair of the board,</p> <p>and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the relevant qualifications and experience of the members of the committee; and</p> <p>(5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.</p>	<p><b>The Company does not comply in full with this Recommendation.</b></p> <p>The board considers that the Company is not of a size, nor is its financial affairs of such complexity, to justify the formation of an audit committee. The board as a whole, in consultation with the incumbent external auditor, undertakes the selection and proper application of accounting policies, the integrity of financial reporting, the identification and management of risk and the review of the operation of the internal control systems. When performing the role of an audit committee or when the board meets as the audit committee, it will be chaired by HU Yuxing (Paul), who has completed an advanced executive management course at the Shenzhen Research Institute of Tsinghua University, considered to be one of the top universities not only in China but in the world<sup>1</sup>.</p> <p>The board regularly communicates with the external auditor and monitors their performance every year. Currently, the board considers the Company's financial affairs not to be of such complexity as to justify the rotation of the audit partner.</p>
4.2	<p>The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.</p>	<p><b>The Company complies in full with this Recommendation.</b></p> <p>The board will receive an annual assurance in the form of a declaration from the chief executive officer and the chief financial officer (or equivalent) as required by the <i>Corporations Act 2001</i>.</p>

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4.3	A listed entity that has an AGM should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	<p><b>The Company complies in full with this Recommendation.</b></p> <p>It is Company's policy and will make such a policy a term of the auditor's appointment for the engagement partner or personnel of sufficient seniority who was involved in the conduct of the audit to be present at the AGM and be available to answer questions about the conduct of the audit and the preparation and content of the auditors' report.</p>
5.1	<p>A listed entity should:</p> <p>(a) have a written policy for complying with its continuous disclosure obligations under the Listing Rules; and</p> <p>(b) disclose that policy or a summary of it.</p>	<p><b>The Company does not comply in full with this Recommendation.</b></p> <p>The board considers that the Company is not currently of a size or that the Group's scale of operations is sufficiently large and complex to have a written policy for complying with its continuous disclosure obligations under the Listing Rules. Every director and senior management member knows the Company's continuous disclosure obligations. The board and senior management will work closely with and consult the Company's nominated adviser to ensure it fulfils its continuous disclosure obligations.</p>
6.1	A listed entity should provide information about itself and its governance to investors via its website.	<p><b>The Company complies in full with this Recommendation.</b></p> <p>The Company maintains a corporate website (URL: <a href="http://www.ctgcable.com">www.ctgcable.com</a>). The website contains information about the Company and its operating subsidiaries. An updated Corporate Governance Statement will also be published on the website.</p>
6.2	A listed entity should design and implement an investor relations program to facilitate effective two-way communication with investors.	<p><b>The Company complies in full with this Recommendation.</b></p> <p>The Company implements an active investor relations program. It employs a full-time investor relations officer to attend to all communication with investors and to act as communications liaison for existing and/or potential investors with the Company's sponsoring broker. The e-mail address of the investor relations officer is <a href="mailto:ir@fibersway.com">ir@fibersway.com</a> and investors are encouraged to write to the Company with any queries.</p>
6.3	A listed entity should disclose the policies and processes it has in place to facilitate	<p><b>The Company does not comply in full with this Recommendation.</b></p>

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	and encourage participation at meetings of security holders.	The Company has not implemented any policy and processes to facilitate and encourage participation at meetings of security holders. However, the Company allows open reasonable discussions and dialogue with and receives feedback from security holders during the Company's general meetings.
6.4	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	<b>The Company complies in full with this Recommendation.</b>  The Company's security registry has in place and has implemented a system where security holders are given the option to receive communications from and send communications to the entity and its security registry electronically.
7.1	<p>The board of a listed entity should:</p> <p>(a) have a committee or committees to oversee risk, each of which:</p> <p>(1) has at least three members, a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director,</p> <p>and disclose:</p> <p>(3) the charter of the committee;</p> <p>(4) the members of the committee; and</p> <p>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework.</p>	<p><b>The Company does not comply in full with this Recommendation.</b></p> <p>The board considers that the Company is not of a size, nor is its operations of such complexity, to justify the formation of a risk management committee. The board as a whole will oversee the risk management for the Company taking into account key material risks faced by the Company as identified by the board and how these risks or, if the risks materialise, their possible impact can be minimised.</p> <p>The board will ensure that risk management is included on the agenda of board meetings.</p>



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7.2	<p>The board or a committee of the board should:</p> <p>(a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound; and</p> <p>(b) disclose, in relation to each reporting period, whether such a review has taken place.</p>	<p><b>The Company complies in full with this Recommendation.</b></p> <p>The board will review the entity's risk management framework at least annually to ensure that it continues to be sound. The last review was carried out for the financial year ended 31 December 2022, the most recent reporting period.</p>
7.3	<p>A listed entity should disclose:</p> <p>(a) if it has an internal audit function, how the function is structured and what role it performs; or</p> <p>(b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.</p>	<p><b>The Company complies in full with this Recommendation.</b></p> <p>The Company does not have an internal audit function.</p> <p>The primary responsibility for risk management and internal controls on a day-to-day basis at the operations level vests with the CEO. The board will ensure that risk management is included on the agenda of board meetings for discussion.</p>
7.4	<p>A listed entity should disclose whether it has any material exposure to economic, environmental and social sustainability risks and, if it does, how it manages or intends to manage those risks.</p>	<p><b>The Company complies in full with this Recommendation.</b></p> <p>Material risks the Company is exposed to and how it manages or intends to manage them are disclosed in this information memorandum. The board will continue to monitor the Company's exposure to these risks (or any other risks the Company may become exposed to in the future) and disclose them in the Company's annual report.</p>
8.1	<p>The board of a listed entity should:</p> <p>(a) have a remuneration committee which:</p> <p>(1) has at least three members, a majority of whom are independent directors; and</p> <p>(2) is chaired by an independent director,</p> <p>and disclose:</p> <p>(3) the charter of the committee;</p>	<p><b>The Company does not comply in full with this Recommendation.</b></p> <p>The board considers that the Company is not of a size to justify the formation of a remuneration committee. The board as a whole will perform the function of the remuneration committee.</p> <p>The remuneration of executive directors is set out in their employment contracts. Before paying directors' fees, the board will seek shareholders' approval at general meetings.</p> <p>The CEO sets and determines the remuneration for senior executives, and he does so regarding prevailing levels paid to executives performing</p>

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	<p>(4) the members of the committee; and</p> <p>(5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or</p> <p>(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.</p>	<p>similar roles at comparable companies. Where the remuneration intended to be offered to any senior executive is materially more than such comparable levels, the CEO must obtain approval from the board before making such an offer.</p>
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	<p><b>The Company does not comply in full with this Recommendation.</b></p> <p>The Company does not have a formal policy regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives. The current practice on this issue is set out in the Company's explanation of adopting Principle 8.1 above.</p>
8.3	<p>A listed entity which has an equity-based remuneration scheme should:</p> <p>(a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and</p> <p>(b) disclose that policy or a summary of it.</p>	<p><b>This Recommendation is not applicable as the Company does not have an equity-based remuneration scheme.</b></p>

Signed: \_\_\_\_\_



Date: 6 June 2023

Name of signatory in block letters: SHENG ZEJUN (RICHARD)

Director, for and on behalf of **CTG FIBERSWAY INTERNATIONAL LIMITED**