East 72 Holdings Limited

# 2022 AGM Update

EAST

Andrew Brown
Executive Director



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Unless otherwise noted, figures presented are unaudited and are current as at 24 November 2022. All share prices are as at 24 November 2022. All dollar values are in US dollars (US\$) unless otherwise stated.

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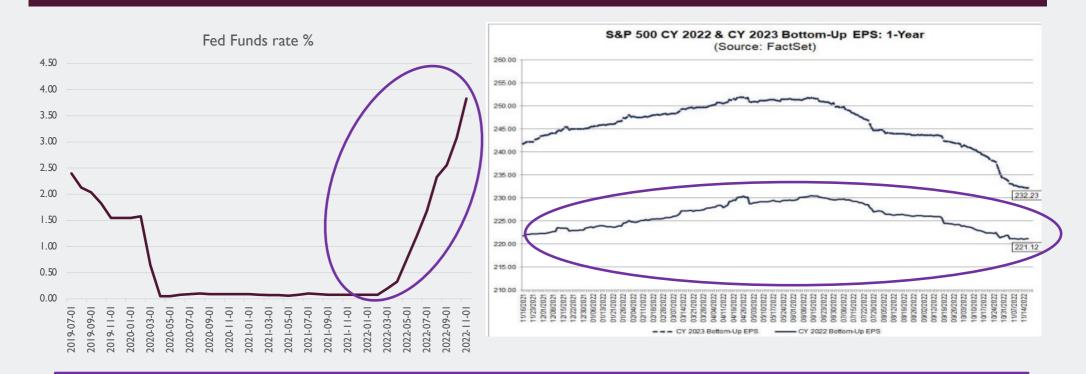
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#### Risks

E72 uses significant levels of financial and synthetic derivative debt within its operations. As a consequence, an investment in E72 involves significantly higher levels of risk that a conventional equity investment company. Readers are referred to the Company's web-site: www.east72.com.au/about-us for a more fulsome description of the risks inherent within E72.

# S&P500: 2022 IN TWO CHARTS



~400bps rate rise from February + no EPS upgrade + 21.5x P/E = ~17% decline

# THREE COMPONENTS TO INFLATION: RATES ONLY ACT ON TWO





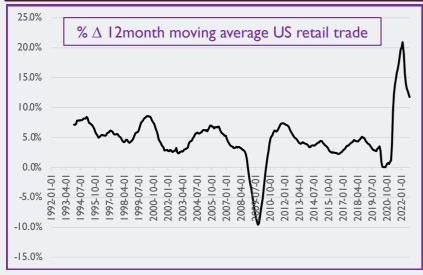


Demand: pull

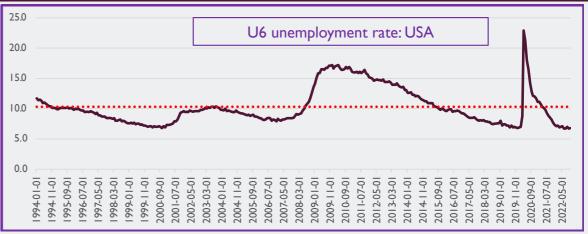
Cost: push

Inflation expectations

#### RETAIL SALES/HOUSING GROWTH ABATING; EMPLOYMENT STRONG



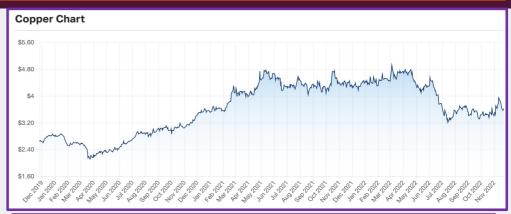






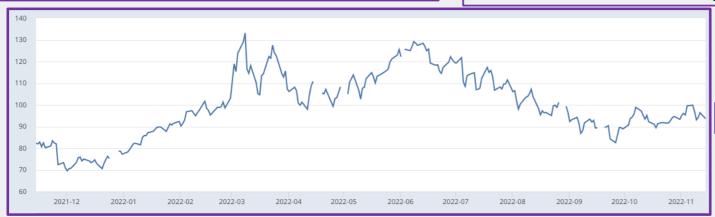
# COST PUSH FACTORS ARE ABATING: SHIPPING, FUEL, COMMODITIES





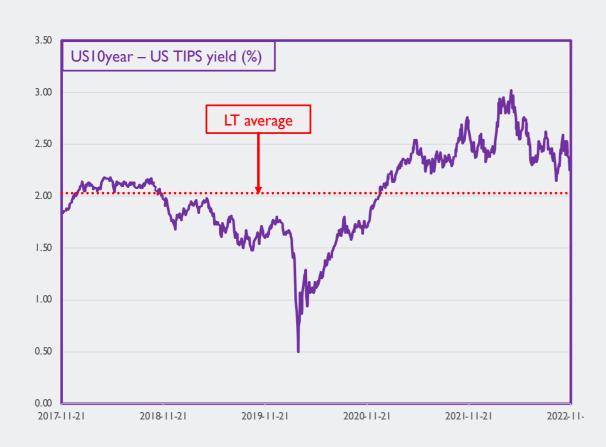
Average (global) container shipping rates



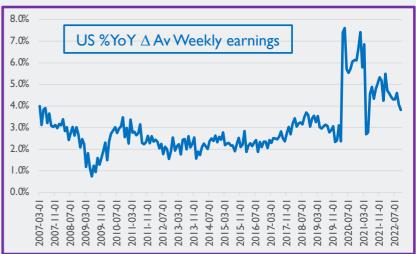


Brent (Europe) oil price (\$/bbl)

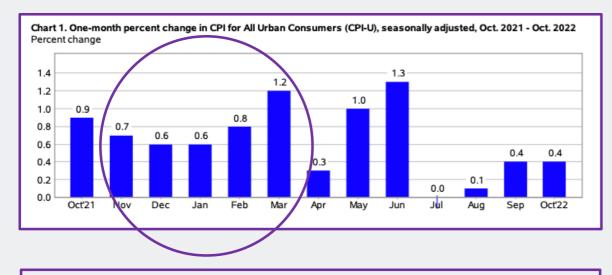
# INFLATION EXPECTATIONS APPEAR TO HAVE PEAKED



- Late April 2022 touched 3%
- Gradually receded but still above LT norm
- Still above FRB target CPI of 2%



### US INFLATION PEAK AT HAND & TERMINAL RATES IN VIEW

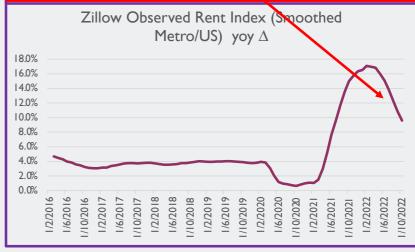


- Suggests Fed Funds peaks at 4.75% 5% in Q1 2023 (0% real)
- 10 year bonds peak at ~ 4%
- Interest rate caused equity volatility MAY start to die down

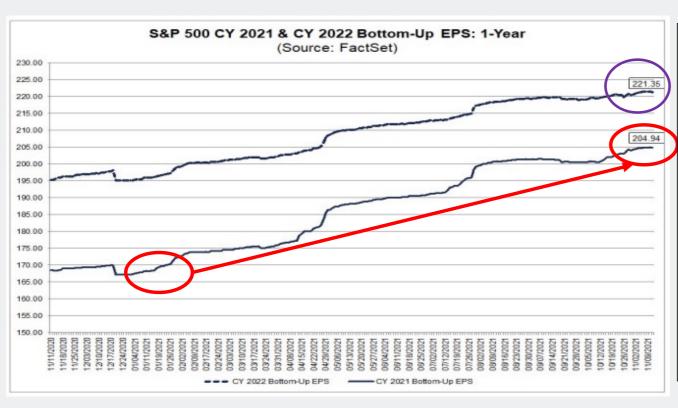
**BUT** 

- NO "pivot" as CPI well above trend
- So rates "normalised" at 4-5%

- Simple arithmetic tells you removing the next five months + adding on lower monthly numbers (say 0.4%) reduces CPI from 7.7% to ~ 5.6% by end Q1 2023
- But Owners Equivalent Rent is >30% of CPI and is lagging by 5 months!

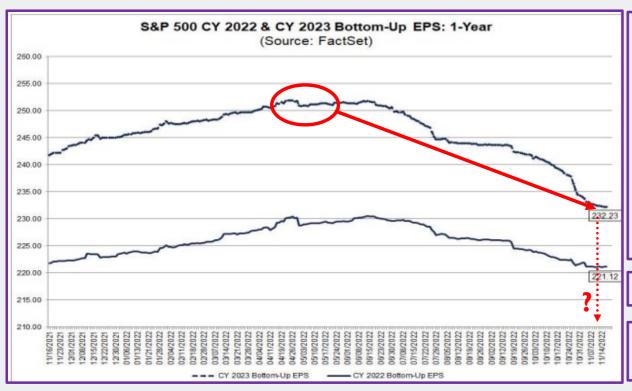


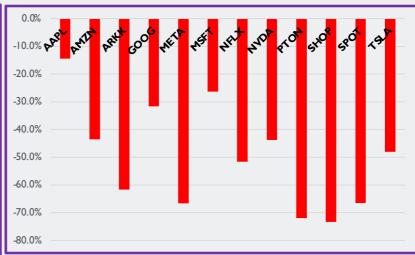
# FROM LAST YEAR: REASON US EQUITIES HAVE DONE WELL IN 2021



- SPX '21E EPS in January ~ 169
- SPX '21E EPS now ~205
- 21% uplift in estimated earnings
- Broad based from materials to financials reflecting reopening economy
- 10-year bond yield moved from 1.1% to 1.64%
- Not enough to de-rail this type of uplift
- A wobble in earnings forecasts + rate movement is a hurdle at >21x forward EPS

#### 2022 HAS BEEN A DIFFERENT STORY



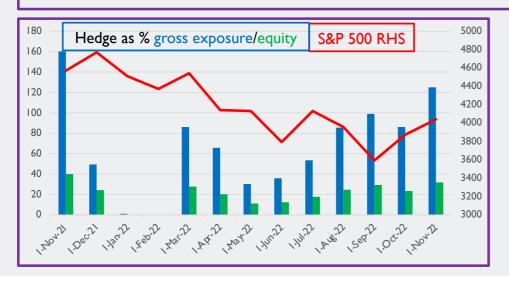


Tech wreck: % change from 31/12/2021

Reducing estimates for FY23 with higher rates Likely FY23E  $\sim$  200 (-5%)

#### PORTFOLIO POSITIONING: GEARING + HEDGING

- US interest rates likely will peak early in 2023 but unlikely to fall
- Short term volatility on "Fed news" S&P index level driven by earnings
- Earnings under pressure from multiple sources: energy peak, US\$ strength;
   consumer
- Potential for index to fall to ~3500 (13% or so) after recent rally subsides
- As earnings base out, scope for recovery back to current levels



- Banks (margins)
- Investment banks (activity)
- Earnings certainty
- Discount to realisable assets
- Trophy assets
- Low P/E "value" (reasonable business)

Exposure	% of equity
Gross assets	266
SPX hedge	(125)
NET	141
TOTAL	391

# PORTFOLIO POSITIONS (AS AT 24 NOVEMBER 2022)

Alphabet	HAL Trust	Meta Platforms
Amerco (U-Haul)	Intercontinental Exchange	Pershing Square Holdings
Brunswick Corp	IWG plc	Porsche Automobil SE
Citigroup	James Hardie Industries	Sberbank
CK Hutchison	J P Morgan	UBS Group AG
Deterra Royalties	Lend Lease Corp	Virtu Financial
Dexus Property Group	Liberty Broadband	Volkswagen
EXOR	Madison Square Garden Ents	Yellow Brick Road
Gazprom	Madison Square Garden Sports	hedge
Goldman Sachs	Manchester United	S&P500 derivatives

# **DIVESTMENTS IN 2022**

Namoi Cotton	Investment thesis envisaged return of capital Expected earnings uptick & dividend payments Earnings uptick < our expectations Board mandated risky expansion plans
E-L Financial/Treasure ASA	Latest buy backs make shares illiquid Discount increases Become "one day" stocks
Agency Group	Ongoing investment/downturn cramping profits Capital management plans didn't materialise
Discovery	Profit projections not being met Reduced capacity to deleverage Streaming growth slower than anticipated

# CURRENT SELECTED STOCKS

#### Stocks down†: thesis tested OK

Liberty Broadband	-44.0%
Yellow Brick Road	-32.0%
Lend Lease Corp	-27.5%
Virtu Financial	-22.7%

#### Stocks up $^{\dagger\dagger}$ : thesis still OK

Goldman Sachs	+32.6%
Manchester United	+30.0%
J P Morgan	+23.5%
Meta Platforms	+16.0%

<b>Brunswick Corporation</b>	Global leader in outboard motors Current year P/E ~10x New innovations exeptional management
Dexus Property	Discount to building values ~25% Premium buildings + industrial \$44billion funds platform for free
"Market + rates" Goldman Sachs, Citigroup, JP Morgan, ICE, Virtu	Endowment effect from higher rates All acquired at multi-year low valuations (NTA or P/E < 12) Expect market activity improvement H2 2023

<sup>†</sup> from 31/12/21 to 24/11/22

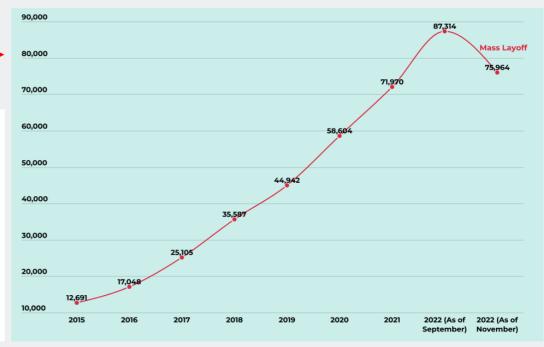
<sup>††</sup> from entry to 24/11/22

# WHY DID WE BUY META PLATFORMS?

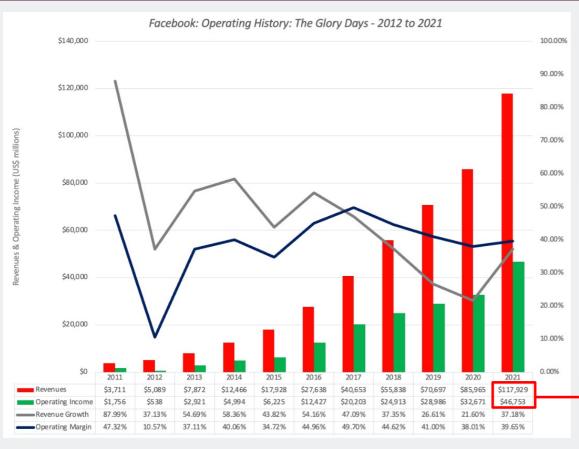
Entry market capitalisation: \$259billion; peak (September 2021) \$1,078billion (-76%)

- TikTok
- Apple iOS "anti-tracker"
- Tech bloat
- Metaverse (Reality Labs) spend

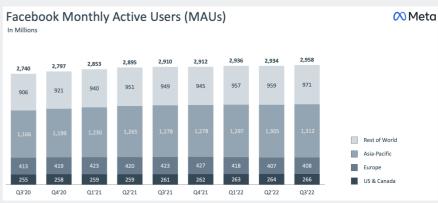
	Segment Informati	ion						
	(In millions)							
	(Unaudited)							
			Three Mor Septem		Nine Months Ended September 30,			
			2022	2021	2022		2021	
Revenue:								
Advertising		\$	27,237	\$ 28,276	\$	82,387	\$	82,294
Other revenue	_		192	176		624		567
Family of Apps			27,429	28,452		83,011		82,861
Reality Labs	_		285	558		1,433		1,397
Total revenue		\$	27,714	\$ 29,010	\$	84,444	\$	84,258
Income (loss) from operations:						-	,	
Family of Apps	:	\$	9,336	\$ 13,054	\$	31.983	\$	41,058
Reality Labs	_		(3,672)	(2,631)	L	(9,438)	L	(6,890)
Total income from operations		\$	5,664	\$ 10,423	\$	22,545	\$	34,168



# A CHEAP CASH FLOW PRODUCER EVEN ON MUCH REDUCED METRICS

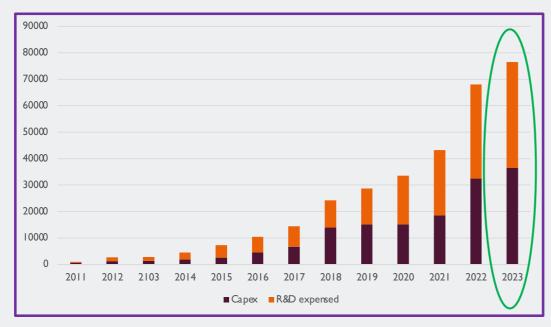


	US\$million
Equity priced (\$112/share)	300,384
Net cash (exc leases)	31,854
Enterprise Value	268,530
EV/Operating income (x)	9x



2022E revs ~\$116bn Opπ ~\$30bn

# BUT ACCOUNTING IS CONSERVATIVE & CAPEX IS HUGE



- Al works to combat Apple blocks
- Al works to power "Reels" & combat TikTok
- Investment in Metaverse



- >\$35bn R&D <u>EXPENSED</u> FY22
- E \$40bn R&D + >\$36bn capex
- >\$75billion investment in future FY23



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#### New Albany Data Center

Investment: \$1.5 billion+
Online: 2020
Anticipated Jobs: 300+ supported
Construction: 1,800 construction
workers on site per day at peak
Size: ~3.5 million square feet
Supported by 100% renewable energy

# A NEW FUND INITIATIVE FOR EAST 72: EAST 72 DYNASTY TRUST

- Have existing infrastructure & expertise + low cost
- Existing interested parties
- Wider marketing efforts Q1 CY2023

Manager	East 72 Management <sup>†</sup> (100% E72)
Trustee	Westferry Operations P/L
Administrator	East 72 Management P/L
Nature	Wholesale Trust
	Long only; no shorts/hedge
Minimum investment	\$50,000
Fee structure	1% + 8% of return (HWM)

- Concept backed with empirical research
- Past research from HBS, Credit Suisse, Deutsche
- Little understanding in Australia
- Usually discount to asset value
- Frugal
- High ROIC demands
- Lower debt
- Diverse, global
- Management tenure
- Manage capital
- Genuine long term (proprietorial) versus short term (management) driven

<sup>†</sup> East 72 Management (ACN 663 980 541) is Corporate Authorised Representative CAR001300340 of Westferry Operations Andrew Brown is the Responsible Manager of Westferry Operations.

# WHAT SORT OF COMPANIES ARE WE TALKING ABOUT?

LUXURY & FASHION		
LVMH/Dior	L'Oreal	
Kering	Richemont	
Estee Lauder	Inditex	
SHIPPING		
Frontline	Moller Maersk	
AUTOMOTIVE BASED		
Ford	Porsche Autombil Holding	
Volkswagen	BMW	
RETAIL		
Walmart	Alimentation Couche Tard	
TECHNOLOGY		
Meta Platforms	Oracle	
Alphabet	Dell Technologies	

CONGLOMERATES/HOLD-CO		
CK Hutchison	Bollore	
Investor AB	Berkshire Hathaway	
Heineken Holding	Exor	
Seven Group HAL Trust		
SPECIALTY OPERATING COMPANIES		
Amerco (U-Haul)	Robertet	
Luxottica	Roche Holding	
Madison Square Garden (Cos)	Randstad	
IWG	Jeronimo Martins	
Schindler Holding	Liberty Media	

excluded Chinese, Japanese, Korean, Indian companies due to significant cross-shareholdings

# CONCLUDING COMMENTS

Market more our style	Normalised interest rates Lower P/E stronger companies benefit Sharp interest rate rises thrown up value Been able to identify corporate takeovers
Hedging strategy	More focused on overall exposure Individual company shorts are now tougher n More pronounced market ranges for time being
Future	Board structure changed  New fund management activity – free option  Success will reduce expense base further

# **SOURCE & ATTRIBUTION NOTES**

- 4: Federal Reserve Board of St. Louis (FRED)
- 5: FRED; East 72 Holdings
- 6: Freightos; FRED; Market Index
- 7: FRED
- 8: Bureau of Labor Statistics; Zillow
- 9: Factset
- 10: Factset; East 72 Holdings
- 15: Meta Platforms; fourweekmba.com
- 16: Aswath Damodaran (NYU Stern); Meta Platforms
- 17: East 72 Holdings compiled from company filings