# EAST

#### **EAST 72 HOLDINGS LIMITED**

PRESENTATION TO 2016 ANNUAL GENERAL MEETING

**29 NOVEMBER 2016** 

**ANDREW BROWN** 

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Unless otherwise noted, figures presented are unaudited and are current as at 25 November 2016. All dollar values are in Australian dollars (A\$) unless otherwise stated.

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#### Risks

E72 uses significant levels of financial and synthetic derivative debt within its operations. As a consequence, an investment in E72 involves significantly higher levels of risk that a conventional equity investment company. Readers are referred to the Company's web-site: <a href="https://www.east72.com.au/about-us">www.east72.com.au/about-us</a> for a more fulsome description of the risks inherent within E72.

#### A UNIQUE AUSTRALIAN LISTED COMPANY

# EAST 7

- Pre-tax NTA/share: 29.4c1
- Pro-forma pre tax NTA/share post placement: 30.0c<sup>1</sup>
- FYTD pre tax performance:
  - +33.3% pre expenses
  - +27.9% pre tax

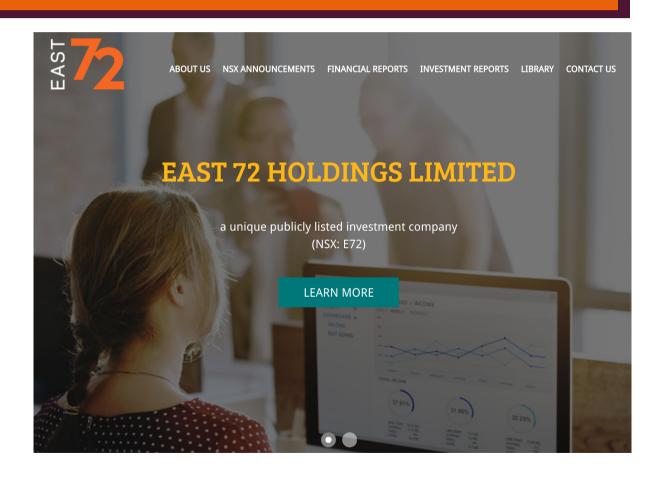
I: unaudited

- Investment company under s766C(5) of Corporations Act
- Internally managed 'equity/equity hedge' company
- Principal investors: no management contract/AFSL
- Long and short exposures to Australian and non-Australian equity securities
- Synthetic leverage: mainly contracts for difference
- Financial leverage: margin lending
- Listed on National Stock Exchange of Australia

### FULLY UPDATED WEBSITE + LIBRARY

EAST

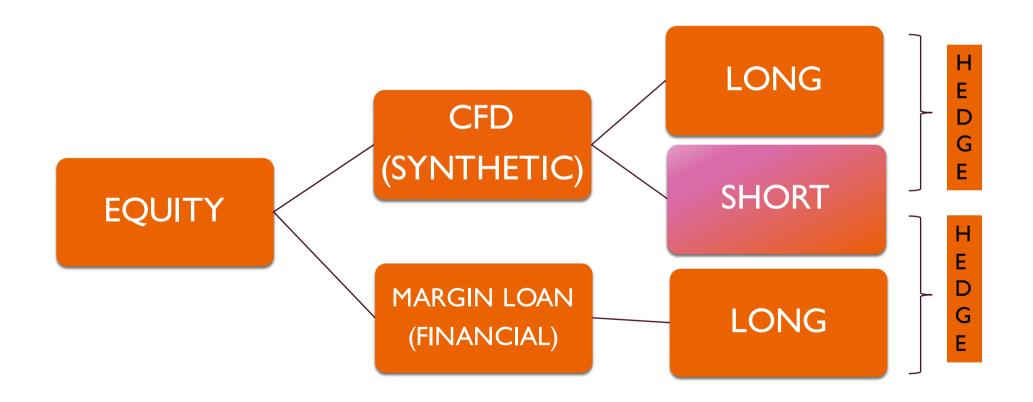
www.east72.com.au



# TODAY'S DISCUSSION

What is E72? How does it work?	Equity & equity hedge using retail products Internally managed; no AFSL			
Brought to PLC status on NSX	Precedent company has strong record			
Philosophy	Deep value; ownership alignment			
Current exposures	Bias to financials and asset owners			
FYI7 YTD Performance	+33% gross FYTD; +28% net of expenses			

#### LEVERAGE AND HEDGE CONSTRUCT



#### MAXIMUM AVAILABLE LEVERAGE

"Charlie and I are of one mind in how we feel about derivatives and the trading activities that go with them. We view them as time bombs, both for the parties that deal in them and the economic system."

Chair's letter Berkshire Hathaway Annual Report 2002

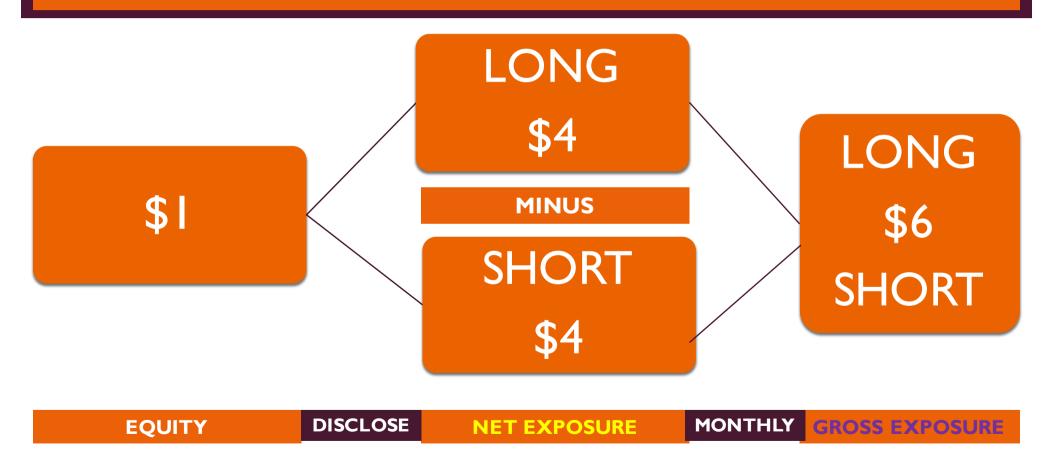
LONG

EQUITY \$2-20
INDEX \$200

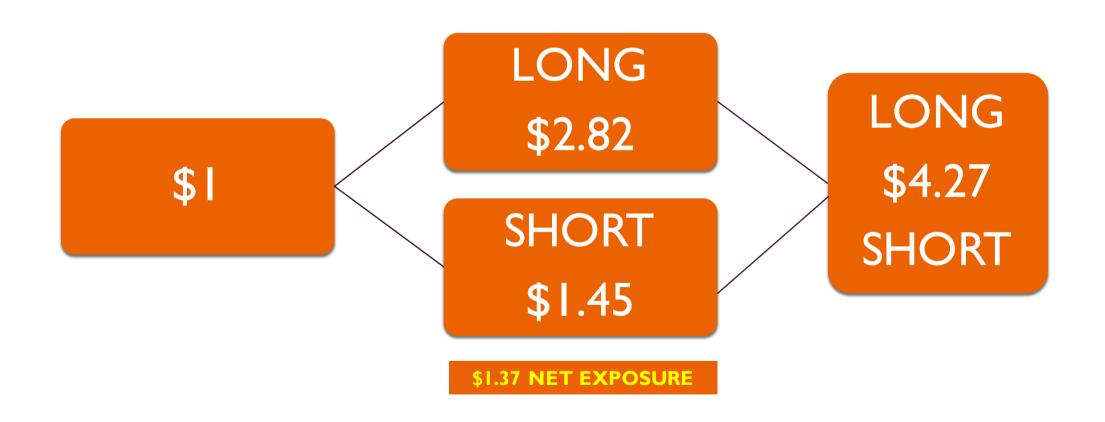
SHORT

EQUITY
\$2.50 - \$4.00

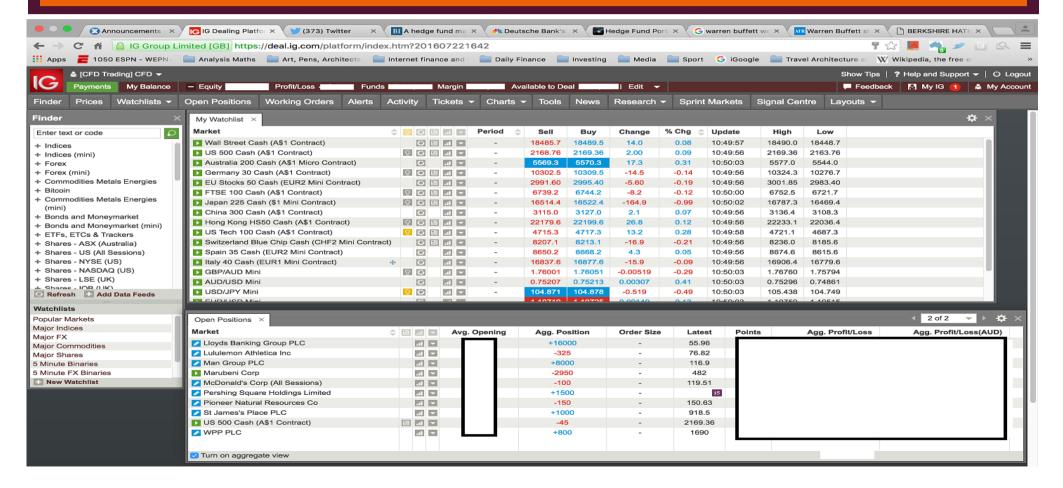
#### **E72 LEVERAGE LIMITS**



#### ILLUSTRATIVE LEVERAGE – 31 OCTOBER 2016



#### TECHNOLOGY ENABLES USE OF RETAIL PRODUCTS



#### TECHNOLOGY ENABLES USE OF RETAIL CFD PRODUCTS

Real time pricing
 Virtually every product we will ever need & no custody fees
 Full administration — interest, dividends received & paid, interest received & paid over ANY period of the paid of th

#### COMBINATION WITH MARGIN LENDING

- Need to access Australian franking credits unavailable through CFD
- Platform usage ease of administration even for "microcaps"
- We can "hedge" (and take basis risk) ASX exposure via CFD's if required
- Modest cost financing at present; some shares positive dividend carry



1,000

700

600

500

400

300

100

2016

#### **CRITICAL WH&S ASPECTS**

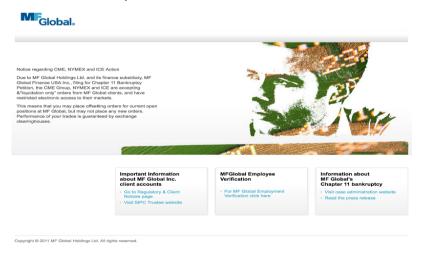
#### MARGIN LENDING

- Mortgage security only
- Bank owned margin providers
- · No capacity for nominee and lending
- Scrip registered in our name



#### **CONTRACTS FOR DIFFERENCE**

- First tier established providers
- Specific non co-mingling of funds
- No principal positions
- We are not dealing in binary options
- Onshore provider

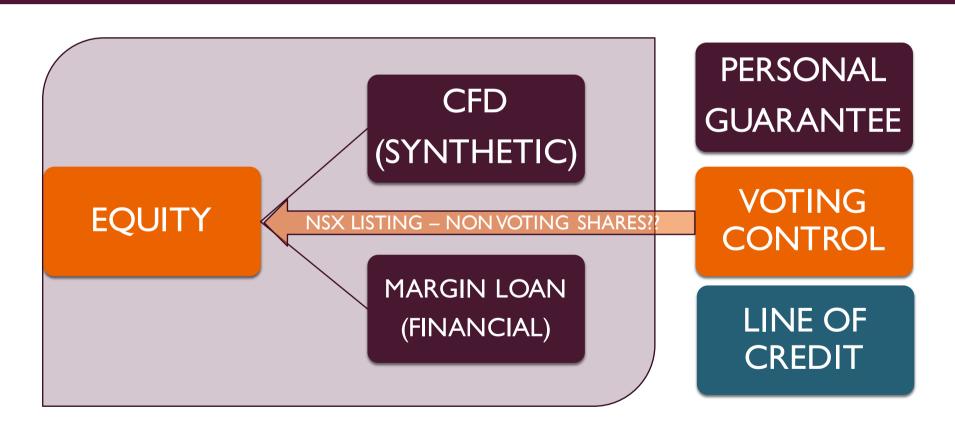


#### START-UP PUBLIC COMPANY, NOT START-UP CONCEPT

- Precedent private company operating since August 2010
- Shareholders did not want to go public
- Precedent private company return 24.1%pa<sup>a</sup> inception to 31/10/2016
- More aggressive derivative use over past 13 months
- Desire to bring to public market.....very carefully!
- "Shell" transaction provided significant bank of franking credits
- Tax paid franking credits 12c/share<sup>b</sup> (equivalent to 28.7c distributable)

a: unaudited; assumes dividends reinvested, excludes value of franking credits b: assumes 2,000,000 ordinary E72 shares

#### HOW DO WE DO IT IN A SMALL PUBLIC COMPANY: COMMITMENT!



#### PHILOSOPHY BASED AROUND

#### **ALIGNED OWNERSHIP**

BUY/SELL/CORPORATE/BOARD EXPERIENCE

DEEPVALUE "DISSCETION" ANALYSIS

FLEXIBILITY & TECHNOLOGY

#### PORTFOLIO CONSTRUCT AT 25 NOVEMBER 2016 (% OF EQUITY)

	AUSTRALIA		<b>OVERSEAS</b>		TOTAL	
LONG	17	104.5%	28	208.6%	45	313.2%
SHORT	2	(14.6%)	9	(53.2%)	П	(67.8%)
INDEX		(49.0%)	4	(115.7%)	5	(164.7%)
TOTAL		41.0%		39.8%		80.7%



- Extreme "value" dispersion
- Short "bond bubble" and duration stocks
- Long deep value
- Less than fully invested long side after recent rally

#### PHILOSOPHY IN ACTION: SELECTED JULY – OCTOBER 2016 LONG THESES

DISCOUNT TO FUNGIBLE ASSETS

UNDERVALUED ASSET MANAGERS

HIGH EMERGING RETURN
CONSUMER CREDIT

COUNTER-CYCLICAL

#### PHILOSOPHY IN ACTION: SELECTED NOVEMBER 2016 LONG EXPOSURES

Greenlight Capital Re
EXOR spa
HRG Group
Vealls Limited

Barclays PLC
Lloyds Banking Group
American Express
Credit Suisse

Man Group PLC
Henderson Group PLC
Fortress Investment Group
KKR LP

Matrix Composites
AP Moller Maersk
Fiat Chrysler
News Corp

### LARGEST LONG PORTFOLIO EXPOSURES

(AS AT 25 NOVEMBER 2016; % OF GROSS EXPOSURE)

Fortress Investment	2.7%	Pershing Square Holdings	1.6%
American Express	2.4%	AerCap Holdings	1.6%
Vealls Limited	2.1%	Fiat Chrysler	1.6%
A P Moller Maersk	2.0%	Henderson Group	1.6%
Ellerston Asian Investments	1.9%	Wells Fargo	1.5%
Dell EMWare tracker stock	1.9%	Associated Capital Group	1.4%
PM Capital Global Opp. Fund	1.9%	Twitter	1.4%
AMP Limited	1.8%	HRG Group	1.4%
WPP PLC	1.7%	KKR and Co LP	1.3%
Greenlight Capital Re	1.7%	Fairfax Media	1.3%
ASTM SpA	1.7%	Exor SpA	1.3%
Barclays PLC	1.6%	Man Group PLC	1.3%

#### EXAMPLE DEEP VALUE "LONG": FORTRESS INVESTMENT GROUP



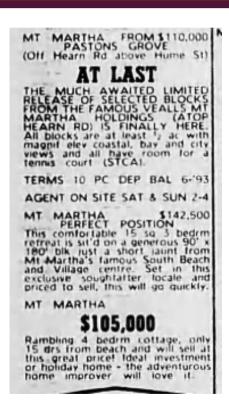
- Floats February 2007 at \$18.50
- Day one close: \$35
- March 2009:\$1
- April 2009: adverse article "Vanity Fair", assets managed down
   26%; biggest fund drawbridged



# OBVIOUS SCOPE FOR UNDERVALUATION....AND

ADVERSE PUBLICITY	re IPO & massive collapse of stock price
COMPLEXITY	credit, PE, open end, closed end associated funds
COMPLEXITY	joint management/shareholder structure
COMPLEXITY	GAAP profit and distributable income differ massively
COHORTAVOIDANCE	principal control, don't invest in peers
SIZE/MARKET CAP	394m units x US\$5.10=US\$2billion & only 55% float
↑ ASSETS MANAGED	Low \$29billon;now \$70billion
TANGIBLE ASSET BACKING	Cash and investments worth \$2.75/unit – 54% of stock price
UNBOOKED PROFITS	\$600million (net of profit share) incentive unbooked at 30/9/16
LOCKED IN AUM	3 listed closed ends;\$7billion of commitments "dry powder"
SHAREHOLDER FRIENDLY	High dividends and recent buybacks
LOW VALUATION VERSUS AUM	US\$335M price = <0.5% AUM (cf BLA.ASX US\$390m market cap for US\$1.6bn AUM)

#### **EXAMPLE "MICRO-CAP" DEEP VALUE "LONG": VEALLS LIMITED**



- Family controlled company since 1961 with origins to 1911 as electrical wholesaler & retailer
- 1960's and 1970's morphed into investment company with private company cross shareholding, unwound in 1975
- Business sold 1980 and focus on real estate, ski-field, agriculture and share investments

@ RADIOLA TV

- Major CBD real estate building sold in FY2002, other residential development activities gradually wound down
- NZ Cardrona ski-field and Australian agricultural properties sold in FY2014 for \$43million
- Remaining assets cash, French Oak Forest and 28.8ha land at Mt. Martha in Victoria
- 89% controlling shareholder/patriarch died June 2016

#### VEALLS LIMITED: 30% DISCOUNT TO BOOK VALUE / 11% TO CASH

	\$million	
cash	104.7	A\$69m held in NZ\$ mainly via Singapore/Hong Kong
Income & preference shares	(1.6)	
Other liabilities	(2.3)	Includes CGT on oak forest sale – expected settlement 12/16
NET CASH	100.8	\$11.36 per capital share
Oak Forest/buildings	6.8	\$0.77 per capital share – book value – subject to pre-contract
Mt. Martha "land bank"	20.1	\$2.27 per capital share – no tax payable – pre 1985
TOTAL	127.7	\$14.39 per capital share
Share price	\$10.10	30% discount
		1 March 1927 - 1 - 1972 Co. 1980 Co. 1982 Co. 19

E72 is able to invest appropriately as a realisation will be meaningful to adding value

#### VEALLS LIMITED: CATALYSTS TO REALISE AND UPLIFT VALUE

- I. Deceased patriarch companies control 89% of capital shares to free-up cash requires corporate action in Vealls
- 2. Family can obtain full control by selective buyback of outsiders costing <\$15million at book value
- 3. No tax losses, no franking credits = no complexity; all assets pre-CGT regime
- 4. Board have been divesting or holding assets for past fifteen years no public company track record of recent investment. Strategic review complete by June 2017
- 5. Two largest non family shareholders control 34% of non family held shares
- 6. Independent 2016 valuation of Mt. Martha land bank = \$698,000 per hectare compares to adjacent (inferior) land sold in 2003 for \$505,000 per hectare no revaluations between 2007 2013 potential for further uplift on sale
- 7. Board have commissioned outside consultant in respect of Mt. Martha

#### HEDGING, CURRENCY & SHORT SALES – PROFITABLE TO DATE!

- Index hedging yielded ~2.7% return on average equity (to 25/11/16)
- Index gearing yielded ~1.3% return on average equity (to 25/11/16)

SUCCESSFUL SHORT SALES	UNSUCCESSFUL SHORT SALES
Hormel Foods <sup>2</sup>	Apple <sup>2</sup>
Lululemon Athletica	Pioneer Natural Resources <sup>2</sup>
McCormick & Co. <sup>2</sup>	Marubeni Corporation <sup>2</sup>
McDonalds Corp.	
Simon Property Group <sup>2</sup>	

1:30/6/16 – 25/11/16 realised positions only 2: unrealised positions

# FY 17 PERFORMANCE FYTD (SEE PERFORMANCE DISCLAIMER SLIDE FOR REFERENCE NUMBERS)

	GROSS RETURN <sup>2</sup>	Cost Impost <sup>3</sup>	NET RETURN⁴	NTA/share (c)	NET EXPOSURE <sup>5</sup>	GROSS EXPOSURE <sup>6</sup>
31 Jul 16	17.1%	(1.2%)	15.8%	25.5	90.4%	290.1%
31 Aug 16	4.3%	(0.7%)	3.6%	27.6	88.2%	326.8%
30 Sep 16	-1.5%	(0.6%)	(2.1%)	27.0	142.0%	358.6%
31 Oct 16	4.9%	(0.7%)	4.2%	28.1	142.0%	426.6%
25 Nov 16	5.6%	(1.1%)	4.5%	29.4	80.7%	545.0%
FY17 FYTD	33.3%	(5.5%)	27.9%			

#### PERFORMANCE DESCRIPTION & DISCLAIMER

- 1. East 72 Holdings Limited (E72) provides monthly unaudited updates on its company performance and exposure supplemented by a more substantial quarterly note. Readers are referred to 2-6 (below) explaining the derivation of the numbers. All returns are pre-tax unless stated otherwise. At the current level of net assets, cost imposition is estimated at 0.7% per month over the course of the full year and is fully accrued monthly according to the best estimates of management.
- 2. Calculated as change in market value of all investments cash and derivatives after interest charges, dividends receivable, dividends and fees paid away divided by opening period net asset value and time weighted for equity raisings
- 3. Calculated as all accrued expenses for company administration (eg. listing fees, audit, registry) divided by opening period net asset value and time weighted for equity raisings
- 4. Calculated as 2 (above) minus 3 (above)
- 5. Calculated as total gross exposures being nominal exposure of all long and short positions (cash and derivative) divided by end month net asset value assumes index  $\partial$  of I
- 6. Calculated as total net exposures being nominal exposure of all long minus short positions (cash and derivative) divided by end month net asset value assumes index  $\partial$  of I

#### FY 17 PERFORMANCE ATTRIBUTION (ESTIMATED)

Exposure	attribution	<b>LOC</b> price $\Delta$	Exposure	attribution	<b>LOC</b> price $\Delta$
Barclays PLC	4.38%	+55.5%	Cabcharge	1.83%	+19.1%
American Express	3.32%	+19.9%	Fortress Invest Group	1.81%	+18.8%
Bank of America	2.82%	+57.2%	Exor SpA	1.76%	+18.5%
AerCap Holdings	2.71%	+33.6%	Pioneer Natural Res. <sup>2</sup>	-1.70%	+20.3%
ING	2.42%	+38.9%	Marubeni Corp. <sup>2</sup>	-1.75%	+46.3%
Fiat Chrysler	2.13%	+32.0%	Tanker Investments	-1.90%	-21.3%
KKR	2.10%	+29.7%	Apple <sup>2</sup>	-2.68%	+16.9%

- 1. estimates are unaudited management estimates from 30 June 2016 to close of business on 25/11/2016, are in A\$ and relate to pre-tax contribution after financing costs. All estimates take account of any share price change plus related currency movement. LOC price change is local currency capital price movement from 30 June 2016 to 25 November 2016.
- 2. short sale exposure

#### WHERE TO FROM HERE?

- Proceed with care
- Keep cost base low and reduce cost imposition to ~3% equity pa target
- Grow capital base <u>appropriately</u>
- Clean up share register
- Utilise franking credit asset
- Reward "foundation" shareholders
- Assess prospects for low dilution contingent capital