# Directors' Fee Pool Proposal and Directors' Retirement Allowance

Annual General Meeting 27 August 2010



# Directors' Fee Pool Background

- No increase since 2002
- Large and complex international public company
  - Businesses in Middle East, US and PNG
  - Key alliances in Asia and Europe
  - Strategic global sourcing
- Transition to a listed entity increasingly complex regulatory requirements

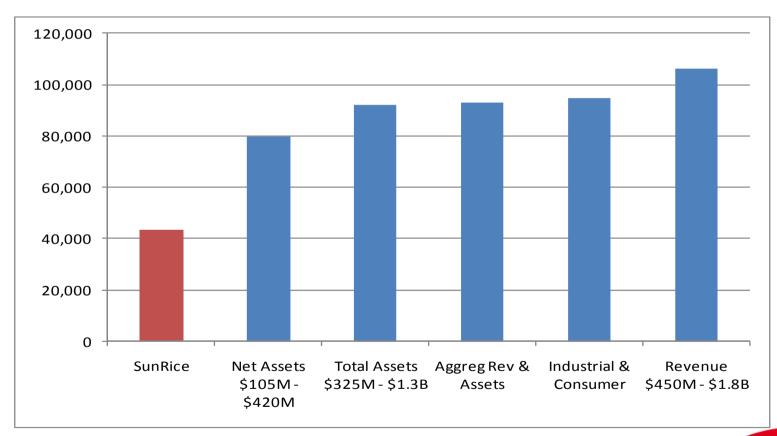


### Directors' Fee Pool Review Process

- Expert Remuneration Consultants Egan Associates
- Review took into account:
  - Comparable companies
  - Workload and responsibilities
- Review indicated that:
  - Other companies increased fees by 8-10% pa in the last decade
  - Other companies have a total fixed annual fee pool which is allocated by the Board to individual Directors
  - SunRice constitution requires 9 Directors whereas other companies have 5 – 6
  - Owing to the above individual Directors' fees will be below other companies

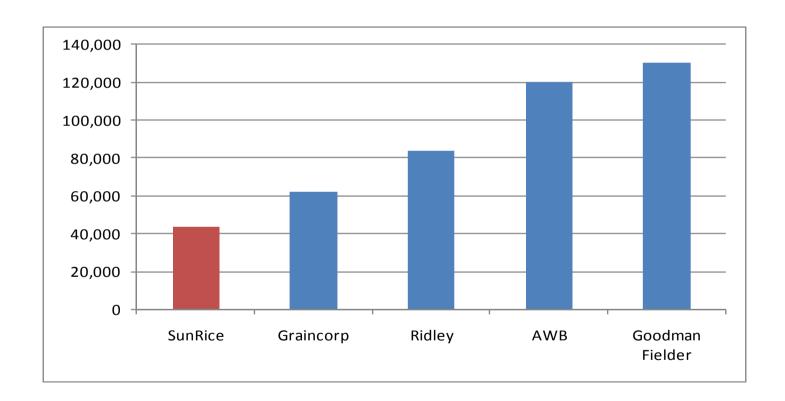


### Directors' Individual Fees Egan Review – Average Data





#### Directors' Individual Fees Peer Companies





#### Directors' Fee Pool Recommendation – Resolution 4

- Current fees are a combination of:
  - \$425,800 annual allowance, sitting fees and super
  - \$85,000 annualised retirement allowance
- Further to the Egan review resolution 4, subject to resolution 5, seeks approval to:
  - Replace current fees and fee structure with a \$750,000 fixed annual fee pool
  - If above approved retirement allowance will be cancelled and "grandfathered"
  - The Board will determine the allocation of the fee pool



#### Directors' Retirement Allowance Scheme

- Approved in 1993
- Provides for a retirement benefit of up to 3 years emoluments after 8 years of service – or pro rata
- SunRice makes up the difference between:
  - Accumulated superannuation contributions and earnings
  - Retirement benefit
- Comparable companies no longer have such schemes
- Legislative change retirement payments over 1 year's fees require shareholder approval - previously over 3 year's fees



## Directors' Retirement Allowance Scheme Recommendation – Resolution 5

- Resolution 5, subject to resolution 4, proposes:
  - Cancellation of the scheme
  - Amounts owing "grandfathered" and paid on retirement, at Board discretion
  - No interest on "grandfathered" amount
- SunRice's liability of approx \$800,000 is provided for - therefore no additional cost - refer Note 21
- Approval sought for Directors to be paid up to the "grandfathered" amounts on retirement



#### Resolutions 4 and 5 - Interdependency

- Resolutions 4 and 5 incorporate:
  - An increase in annual fees from \$511,000 to \$750,000
  - The retirement allowance will be cancelled and "grandfathered" and paid out on retirement
- The retirement allowance is a fundamental component of current Directors' fees
- The proposed changes to fees and the allowance are an integrated proposal
- Therefore Resolutions 4 and 5 are interdependent and will only take effect if both are approved





